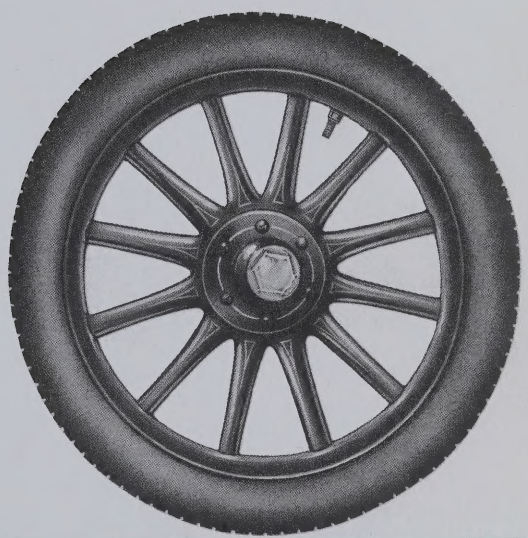
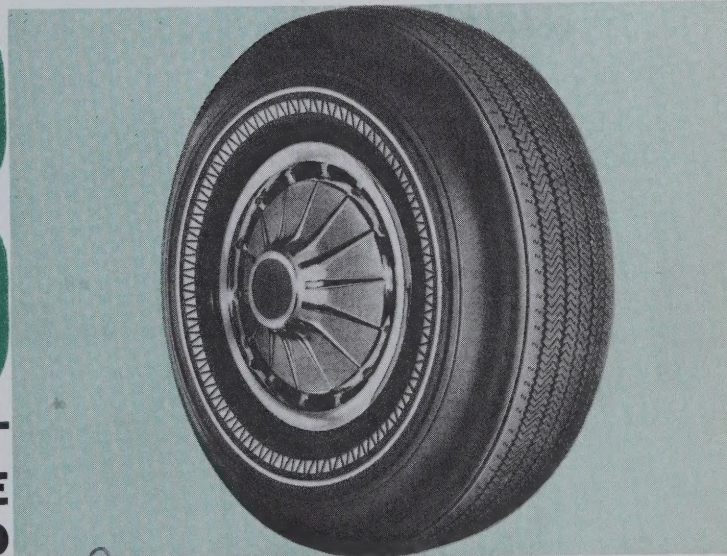


APR 30 1964



1963

37th ANNUAL REPORT
OF CANADIAN TIRE
CORPORATION LIMITED



File

ANNUAL MEETING

The Annual General Meeting of the Common shareholders will be held at the Head Office of the Company, Yonge Street and Davenport Road, in the City of Toronto, on the 7th day of May, 1964, at the hour of 12:00 noon o'clock.

Canadian Tire Corporation Limited

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HIGHLIGHTS

| | <u>1963</u> | <u>1962</u> |
|---------------------------------------|--------------|--------------|
| Net Profit before taxes - - - - - | \$ 4,599,718 | \$ 2,612,170 |
| Net Profit after taxes - - - - - | \$ 2,234,770 | \$ 1,258,865 |
| Per Class A and Common share - - - | \$3.46 | \$1.95 |
| Working Capital - - - - - | \$ 5,252,418 | \$ 3,317,232 |
| Net Fixed Assets - - - - - | \$16,237,943 | \$15,718,630 |
| Net Worth - - - - - | \$20,445,704 | \$17,677,463 |
| Equity per Class A and Common share - | \$31.69 | \$28.75 |
| Number of Associate Stores - - - - - | 222 | 204 |

Tires — the mainstay of our business since its foundation — and wheels too, have changed much since our 1st Annual Report, as shown by the illustrations on our front cover.



A. J. BILLES, *President*

THE PRESIDENT'S REPORT TO THE SHAREHOLDERS

On behalf of the Board of Directors of your Company, I have pleasure in presenting the Annual Report for the fiscal year ended December 31, 1963. This report consists of the Balance Sheet, the Profit and Loss Statement, the Surplus Statement, and the Statement of Source and Application of Funds.

Sales and Earnings

Your Company's net profits after tax were \$2,234,770 or \$3.46 per share on the combined 645,172 outstanding Class A and Common shares. Computed on the same basis, profits for the 1962 fiscal year equalled \$1,258,865 or \$1.95 per share. In both years, profits from the sale of securities and fixed assets have been excluded.

This 77.5% increase in profits has resulted from the favourable combination of a number of factors. Firstly, sales volume increased by 8% to a new high. Secondly, the trend toward lower operating cost levels reported for 1962 was continued in 1963. And finally, as forecast in my report for last year, competitive pressures eased sufficiently during 1963 to allow the return to gross profit levels approximating those which prevailed before the influx of extreme price competition and the introduction of dollar devaluation and tariff surcharges. In this regard,

we are also pleased to report that the combination of newly available Canadian sources and more competitive pricing by other established manufacturers has resulted in a substantial reduction in the value of merchandise which we have had to import.

Because of losses incurred during the first six months of 1963, gasoline marketing did not contribute significantly to Company profits for the year.

Capital Expenditure and Physical Expansion

As stated a year ago, our program of real estate acquisition and building met its immediate objectives in 1962. Accordingly, capital expenditure for all purposes decreased to \$1,389,565 from \$3,299,130 the year previous.

Balance Sheet

With this lower requirement for capital expenditure, working capital at the end of 1963 was \$5,252,418, an increase of 58.5% over the previous year. Further reflecting this improvement in short-term position is an increase of almost four million dollars in cash balances, to a level slightly in excess of seven millions.

Employee Profit Sharing

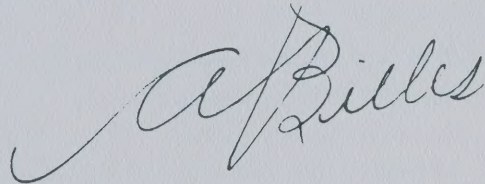
In recognition of the diverse requirements of employees of differing ages, lengths of service, income levels and responsibilities, the Company for the year 1963 has introduced optional provisions to its Deferred Profit Sharing Plan which provide for the disbursement of varying amounts of cash, shares or units of the Deferred Profit Sharing Plan. The effect of these options has been to provide profit sharing awards of greater value to the individual. Younger persons have generally chosen cash awards of lower dollar amount but of greater immediate benefit. More mature employees have placed greater value in units of Deferred Profit Sharing of even larger dollar amount per person than last year. Therefore, despite a reduction in total dollar cost to the Company from \$935,506 in 1962 to \$515,929 in 1963, the change in method of payment of profit sharing awards has resulted in increased values to our employees as individuals.

Conclusion

The Directors of your Company join me in expressing our appreciation to our Associate Dealers and to our staff for their contributions toward the success of the past year.

In looking forward to the future, we are confident that the reassessment of position caused by the extreme competition of the early 1960's has left Canadian Tire in a stronger position than ever before. We have reappraised marketing policies, have reduced operating cost levels, and have constructed a highly efficient and effective distribution organization. Therefore, despite continuing and effective competition from established merchandizing firms, we look forward confidently to a highly successful year in 1964.

ON BEHALF OF THE BOARD OF DIRECTORS

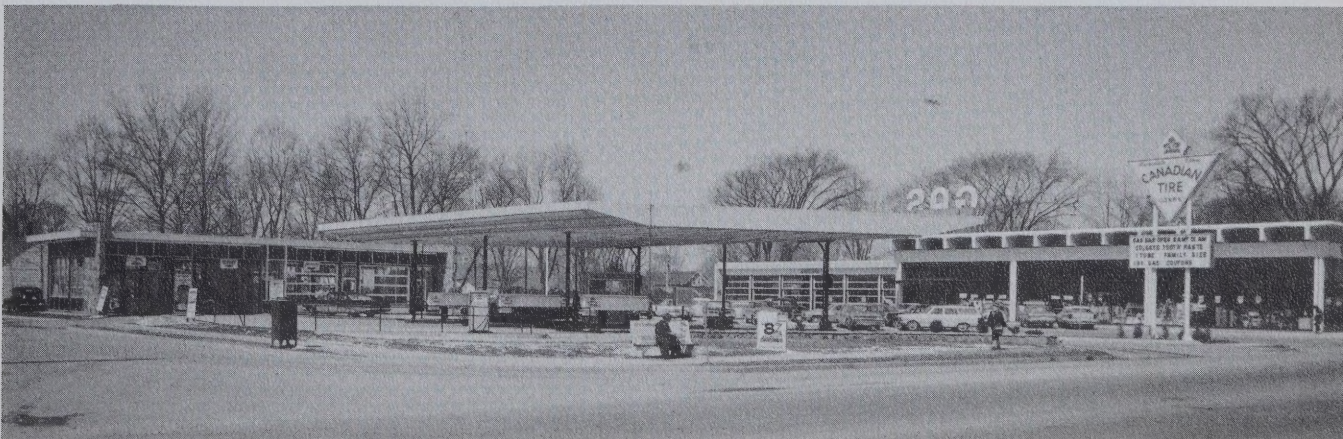


President

April 13, 1964.



The Modern trend in marketing . . . 1927 and 1963.



Canadian Tire Corporation Limited

BALANCE SHEET

ASSETS

| CURRENT ASSETS | 1963 | 1962 |
|---|---------------------|---------------------|
| Cash - - - - - | \$ 7,037,791 | \$ 3,136,008 |
| Accounts Receivable - - - - - | 2,362,387 | 2,174,699 |
| Inventories—lower of cost or market - - - \$7,149,457 | | 7,687,528 |
| Less: Tax paid Inventory Reserve - - - - 750,000 | | 750,000 |
| | 6,399,457 | 6,937,528 |
| Marketable Securities - - - - - | 150 | 150 |
| | 15,799,785 | 12,248,385 |
| FIXED ASSETS—at cost | | |
| Buildings and Building Improvements - - - - - | 13,834,072 | 13,094,385 |
| Machinery and Equipment - - - - - | 2,786,927 | 2,380,560 |
| Automobiles and Trucks - - - - - | 102,472 | 82,801 |
| Leasehold Improvements and Licences - - - - - | 65,835 | 65,835 |
| | 16,789,306 | 15,623,581 |
| Less: Provision for Depreciation - - - - - | 4,856,222 | 4,014,311 |
| | 11,933,084 | 11,609,270 |
| Land - - - - - | 4,304,859 | 4,109,360 |
| | 16,237,943 | 15,718,630 |
| OTHER ASSETS | | |
| Mortgages Receivable - - - - - | 20,000 | 20,000 |
| Investments - - - - - | 348,513 | 52,713 |
| Deferred Charges to Income - - - - - | 240,073 | 278,432 |
| | 608,586 | 351,145 |
| <i>Approved on behalf of the Board:</i> | | |
| A. J. BILLES, <i>Director</i> | | |
| J. D. MUNCASTER, <i>Director</i> | | |
| See accompanying explanatory notes numbers 1 to 3 (page 6) which form an integral part of this Balance Sheet. | | |
| | <u>\$32,646,314</u> | <u>\$28,318,160</u> |

AUDITOR'S REPORT TO THE SHAREHOLDERS

I have examined the balance sheet of Canadian Tire Corporation, Limited, as at December 31, 1963 and the statements of profit and loss and surplus for the year ended on that date. My examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as I considered necessary in the circumstances.

In my opinion the above balance sheet and attached statements of profit and loss and surplus present fairly the financial

AS AT DECEMBER 31 1963

LIABILITIES

CURRENT LIABILITIES

| | 1963 | 1962 |
|--|-------------------|------------------|
| Accounts Payable and Accrued Charges - - - - - | \$ 7,829,009 | \$ 7,758,534 |
| Provision for Income Taxes - - - - - | 1,724,098 | 755,668 |
| Notes Payable - - - - - | 994,260 | 416,951 |
| | <u>10,547,367</u> | <u>8,931,153</u> |

MORTGAGES PAYABLE - - - - - 863,243 919,544

FUNDED DEBT (see Note 1)

| | | |
|---|---------|---------|
| 6½% Debentures maturing as to 20% of the principal amount on June 1, in each of the years 1965-69 inclusive | 790,000 | 790,000 |
|---|---------|---------|

SHAREHOLDERS' EQUITY

CAPITAL STOCK (see Note 2)

Authorized (1960):

1,000,000 Class A non-voting shares without par value

230,000 Common shares without par value

Issued (1962):

384,677 Class A shares - - - - - 2,792,312

230,000 Common shares - - - - - 892,188

Issued (1963): (see Note 3)

415,172 Class A shares - - - - - 3,765,182

230,000 Common shares - - - - - 892,188

4,657,370 3,684,500

SURPLUS

Earned Surplus - - - - - 15,788,334 13,992,963

15,788,334 13,992,963

20,445,704 17,677,463

\$32,646,314 \$28,318,160

position of the Company as at December 31, 1963 and the results of its operations for the year ended on that date, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Toronto, Ontario
March 26, 1964

DONALD A. KIDD,
Chartered Accountant.

PROFIT AND LOSS STATEMENT For the year ended December 31,

| | 1963 | 1962 |
|--|---------------------|---------------------|
| PROFIT BEFORE PROVIDING FOR THE UNDERNOTED ITEMS - - - | \$ 6,038,349 | \$ 4,500,338 |
| Employee Extra Compensation and Retirement Plans - - - - - | \$ 515,929 | \$ 935,506 |
| Debenture Interest - - - - - | 51,350 | 51,350 |
| Directors' Fees - - - - - | 1,100 | 4,000 |
| Depreciation - - - - - | 870,252 | 897,312 |
| Provision for Income Taxes - - - - - | 2,364,948 | 1,353,305 |
| | 3,803,579 | 3,241,473 |
| NET PROFIT - - - - - | <u>\$ 2,234,770</u> | <u>\$ 1,258,865</u> |

EARNED SURPLUS STATEMENT For the year ended December 31,

| | 1963 | 1962 |
|--|---------------------|---------------------|
| BALANCE AT BEGINNING OF YEAR - - - - - | \$13,992,963 | \$12,713,094 |
| Add: Net profit for year - - - - - | 2,234,770 | 1,258,865 |
| Profit on Sale of Securities - - - - - | 1,032 | 426,039 |
| Profit on Sale of Fixed Assets - - - - - | 2,057 | 22,044 |
| | 16,230,822 | 14,420,042 |
| Deduct: Dividends paid - - - - - | 442,488 | 427,079 |
| BALANCE AT END OF YEAR - - - - - | <u>\$15,788,334</u> | <u>\$13,992,963</u> |

EXPLANATORY BALANCE SHEET NOTES For the year ended December 31, 1963

1. Funded Debt — The Company did not mortgage or charge any of its property as security for the debentures.
2. The Company shall not issue Class A shares in excess of 345,000 Class A Shares unless the shares being so issued are for the benefit of the employees of the Company and/or authorized dealers and/or the employees of authorized dealers.
3. The Company issued 30,495 Class A non-voting shares to or for the benefit of the employees during the year for a total amount of \$972,869.75 under the terms of the Employees' Extra Compensation and Retirement Plans for the year ended December 31, 1962.

STATEMENT OF SOURCE AND APPLICATION OF FUNDS For the year ended December 31, 1963

SOURCE OF FUNDS

| | | |
|---|--------------|--------------|
| Net Profit for Year - - - - - | \$ 2,234,770 | |
| Depreciation Charges - - - - - | 870,252 | |
| Proceeds from Issue of Class A Shares - - - - - | 972,870 | |
| Profit from Sale of Securities - - - - - | 1,032 | |
| Profit from Sale of Fixed Assets - - - - - | 2,057 | |
| Reduction in Deferred Charges to Income - - - - - | 38,359 | \$ 4,119,340 |

APPLICATION OF FUNDS

Dividends Declared:

| | | |
|---------------------------------------|------------|---------|
| Class A shares - - - - - | \$ 281,488 | |
| Common shares - - - - - | 161,000 | 442,488 |
| Mortgage Payments - - - - - | | 56,301 |
| Net Purchase of Investments - - - - - | | 295,800 |

Purchase of Fixed Assets:

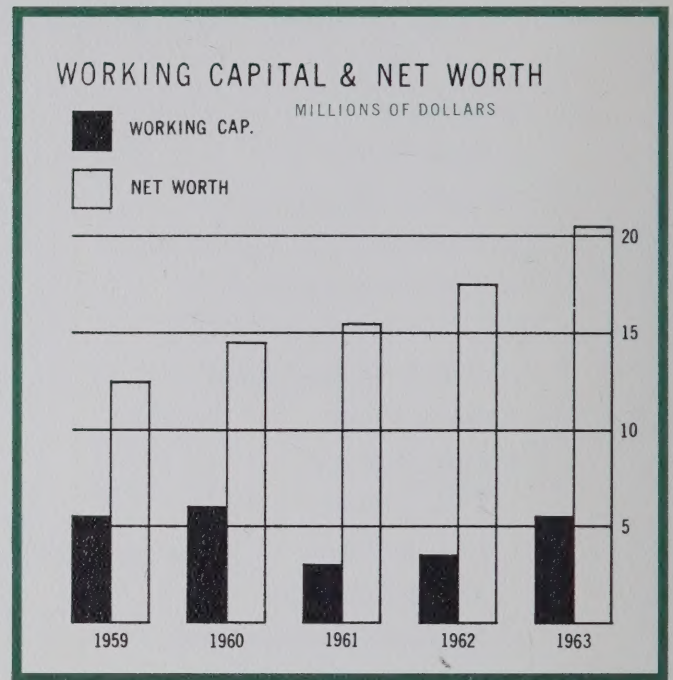
| | | |
|----------------------------------|---------|-----------|
| Land - - - - - | 195,499 | |
| Buildings - - - - - | 694,373 | |
| Machinery - - - - - | 406,367 | |
| Automobiles and Trucks - - - - - | 19,672 | |
| Paving - - - - - | 73,654 | 1,389,565 |
| | | 2,184,154 |

| | |
|--|--------------|
| INCREASE IN WORKING CAPITAL - - - - - | 1,935,186 |
| Working Capital at beginning of year - - - - - | 3,317,232 |
| WORKING CAPITAL AT END OF YEAR - - - - - | \$ 5,252,418 |



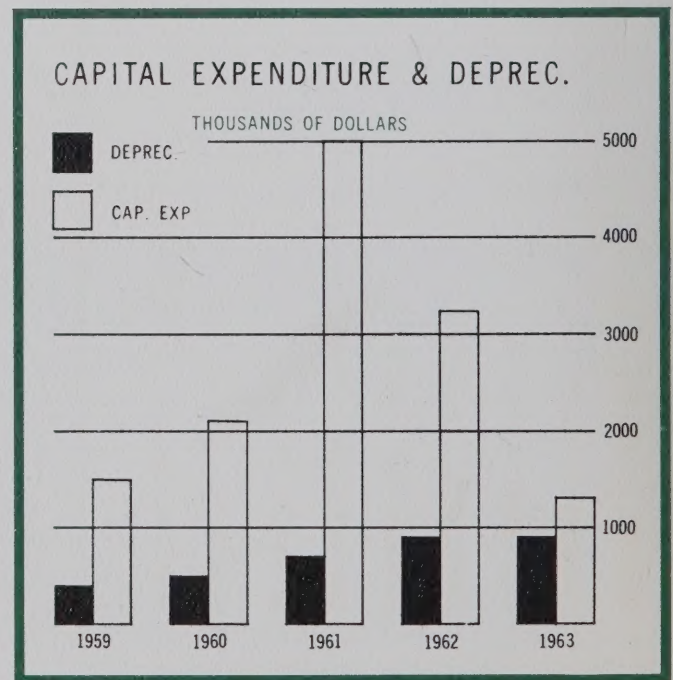
Modern Merchandising . . . 1927 and 1963: The modern store interior at right (showing "self-selection" in action) contrasts vividly with the illustration at left (reproduced from a newspaper print of 1927).

| YEAR | WORKING CAPITAL | NET WORTH |
|------|-----------------|--------------|
| 1963 | \$5,252,418 | \$20,445,704 |
| 1962 | 3,317,232 | 17,677,463 |
| 1961 | 3,172,258 | 15,698,137 |
| 1960 | 6,002,751 | 14,263,281 |
| 1959 | 5,269,275 | 12,633,712 |
| 1958 | 4,248,069 | 10,654,935 |
| 1957 | 3,129,862 | 8,609,801 |
| 1956 | 3,731,353 | 7,375,777 |
| 1955 | 3,399,590 | 6,015,359 |
| 1954 | 3,050,515 | 5,090,624 |



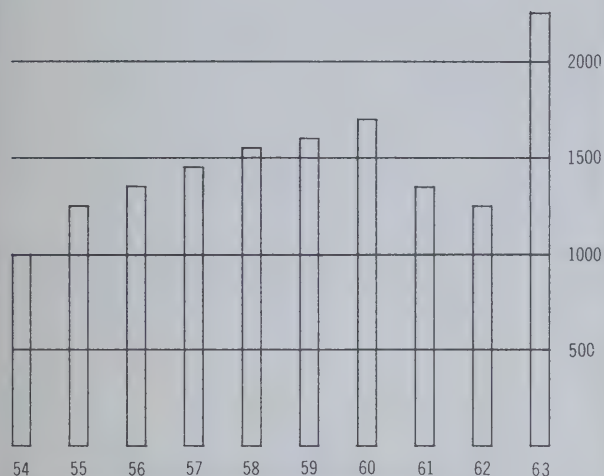
TEN YEAR ANALYSIS OF FINANCIAL

| YEAR | CAPITAL EXPENDITURE | DEPRECIATION |
|------|---------------------|--------------|
| 1963 | \$1,389,565 | \$870,252 |
| 1962 | 3,299,130 | 897,312 |
| 1961 | 4,988,382 | 765,891 |
| 1960 | 2,163,766 | 466,735 |
| 1959 | 1,491,337 | 400,236 |
| 1958 | 1,263,437 | 371,406 |
| 1957 | 2,172,627 | 316,445 |
| 1956 | 1,184,975 | 197,196 |
| 1955 | 711,457 | 150,958 |
| 1954 | 599,430 | 107,987 |



NET PROFIT AFTER TAX

THOUSANDS OF DOLLARS



| NET PROFIT AFTER TAX | SHARES OUTSTANDING* | NET PROFIT PER SHARE*† |
|----------------------------|------------------------|------------------------------|
| 1963 \$2,234,770 | 645,172 | \$3.46 |
| 1962 1,258,865 | 614,677 | 1.95 |
| 1961 1,318,286 | 596,402 | 2.04 |
| 1960 1,691,685 | 584,569 | 2.62 |
| 1959 1,622,470 | 551,370 | 2.51 |
| 1958 1,555,969 | 529,680 | 2.41 |
| 1957 1,468,751 | 501,290 | 2.27 |
| 1956 1,333,292 | 500,630 | 2.06 |
| 1955 1,250,061 | 500,000 | 1.93 |
| 1954 999,595 | 500,000 | 1.55 |

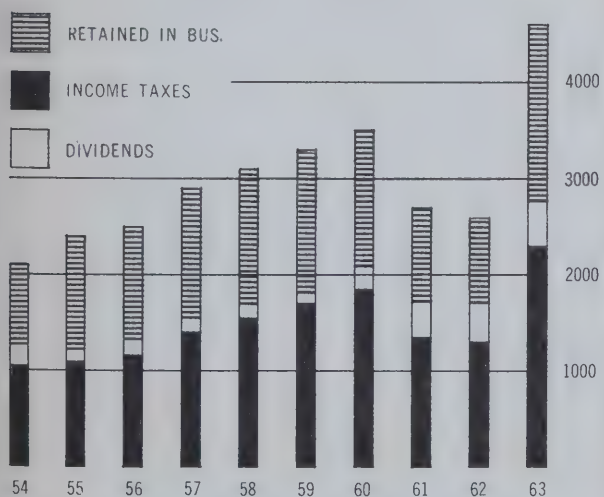
*Adjusted for 5 for 1 split of June 30, 1960

†On the basis of 645,172 shares outstanding

ND OPERATING RESULTS 1954-63

DISTRIBUTION OF PROFIT

THOUSANDS OF DOLLARS



| NUMBER OF STORES | DIVIDENDS PAID | EARNED SURPLUS |
|------------------------|-------------------|-------------------|
| 1963 222 | \$442,488 | \$15,788,334 |
| 1962 204 | 427,080 | 13,992,963 |
| 1961 201 | 415,461 | 12,713,094 |
| 1960 190 | 279,103 | 11,800,198 |
| 1959 171 | 132,285 | 10,451,899 |
| 1958 151 | 127,570 | 8,856,521 |
| 1957 149 ^{ad} | 138,078 | 7,328,287 |
| 1956 149 | 139,090 | 5,883,117 |
| 1955 135 | 151,820 | 4,515,400 |
| 1954 130 | 163,202 | 3,343,185 |



*"Automation" in 1927
— the ever-dependable
typewriter*

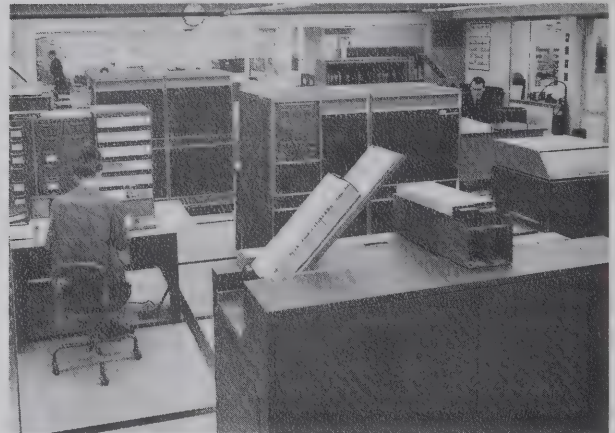
MODERN MANAGEMENT METHODS, 1927 AND 1963

With the opening of the first Associate Store in 1934, the present day function of Canadian Tire began. By 1954, the rising tide of business and paperwork caused the introduction of office automation to service this increasing volume and to combat spiralling administrative costs. Therefore, almost ten years ago, the first elementary Data Processing system was installed to provide more efficient invoicing of Dealer orders and improved management control information.

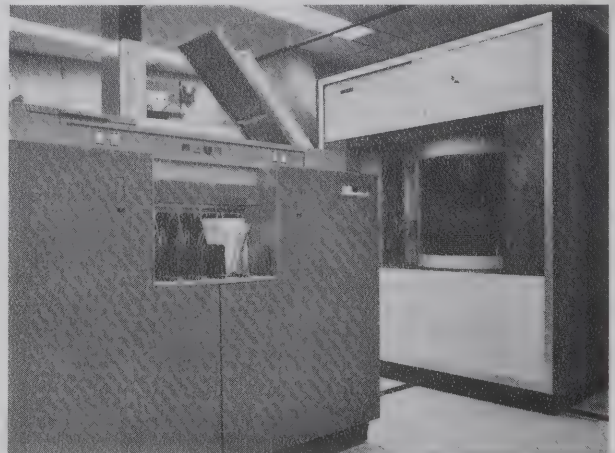
Following the successful implementation of this first stage of office automation, 1959 saw the introduction of our first electronic computer system, an IBM 650 RAMAC, to provide expanded capacity, speed and management reporting.

Today there is no more modern or efficient Electronic Data Processing system in operation for order handling and inventory control than our installation, which employs two IBM 1401 electronic computers. With the ever-increasing application of this computer-capability to management decision-making, Canadian Tire research continues to keep its systems and methods years ahead of competition.

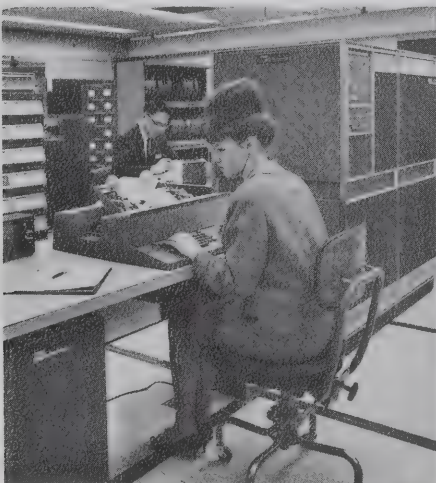
"If knowledge is power, then computerized knowledge is more power. Already a few bold corporations have staked their futures on this proposition. Competitors must follow or risk basing decisions of yesterday's dead facts." *"FORTUNE" April 1964*



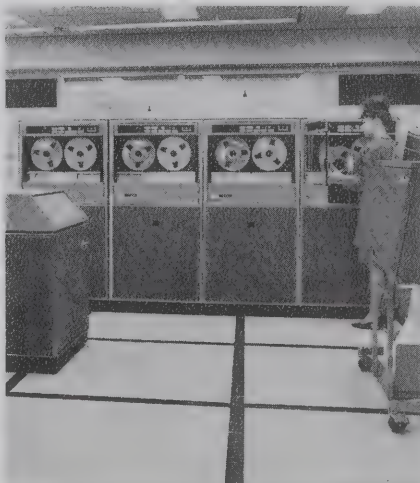
1963; Times have changed — as shown by this general view of our I.B.M. "1401" Tape RAMAC systems.



I.B.M. "1402" Card Reader-Punch, at left, reads 800 cards per minute. The "1405" RAMAC at right provides instant random access to any of some 10,000,000 characters!



Computer Enquiry Station; Supplies necessary data from the "1405's" 10,000,000-character "memory".



Magnetic Tape Drives: These read and record data for storage on magnetic tape.



"1403" Printer which "types" continuous-form invoices at a rate of 54,000 characters per minute.



Canadian Tire Associate Stores

ONTARIO

ACTON.....130 Mill St.
AJAX.....Station Plaza
ALLISTON.....45 Victoria St. S.
ARNPRIOR.....42-44 Elgin St.
AURORA.....Yonge St. S.
AYLMER.....18-24 John St. S.
BANCROFT.....12 Flint Ave.
BARRIE.....110 Dunlop St. W.
BELLEVILLE.....348 Coleman St.
BELNHEIM.....186 Talbot St. W.
BOLTON.....55 Queen St.
BOWMANVILLE.....160 Church St.
BRACEBRIDGE.....193 Manitoba St.
BRADFORD.....9 Holland St. E.
BRAMPTON.....18-20 Main St. S.
BRANTFORD.....274 Colborne St.
BROCKVILLE.....260 King St. W.
BURLINGTON.....2440 New St.
†CALEDONIA.....43 Argyle St.
CAMPELLFORD.....65 Bridge St. S.
CARLETON PLACE.....77 Bridge St.
CHAPLEAU.....26 Birch St.
CHATHAM.....384 Richmond St.
COBORG.....144 King St. W.
COCHRANE.....137 Sixth Ave.
COLLINGWOOD.....5 Hurontario St.
CORNWALL.....538 Pitt St.
DELHI.....James & Church St.
DRYDEN.....54 Queen Street
DUNDAS.....50 Highway Blvd.
DUNNVILLE.....204 Queen St.
ELLIOT LAKE.....14 Hillside Dr. S.
ESPANOLA.....94 Park St.
ESSEX.....10 Talbot St. S.
EKETER.....436 Main St.
FENELON FALLS.....Colborne & Oak St.
FERGUS.....380 St. Andrew St. W.
FOREST.....Main St. S.
FORT ERIE.....69-71 Jarvis St.
FORT FRANCES.....116 1st St. E.
FORT WILLIAM.....235-241 Simpson St.
GALT.....50-54 Water St. S.
GANANOQUE.....180 King St.
GEORGETOWN.....26 Guelph St.
GODERICH.....32-36 North St.
GRAVENHURST.....135 Muskoka St. N.
GRIMSBY.....37 Main St. E.
GUELPH.....21 Wellington St. E.
HAGERSVILLE.....17 Main St. S.
HAMILTON.....304 Main St. E.
68 Ottawa St. N.
879 Upper James St.
(Mt. Hamilton)
HANOVER.....365 10th St.
HAWKESBURY.....219 Main St. E.
†HESPELER.....12 Queen St. E.
HUNTSVILLE.....7 King William St.
INGERSOLL.....68 Thames St. S.
KAPUSKASING.....11-13 Henderson St.
†KEMPTVILLE.....Prescott St.
KENORA.....230 First St. S.
KINCARDINE.....Queen St.
KINGSTON.....55 Rideau St.
KINGSTON WEST.....970 Princess St.
KIRKLAND LAKE.....28 Govt. Rd.
KITCHENER.....925 King St. E.
LEAMINGTON.....84 Talbot St. E.
LINDSAY.....29 Lindsay St.
LISTOWEL.....80 Main Street
LONDON.....103 Wharncliffe Rd. S.
1742 Dundas St.
MADOC.....St. Lawrence St.
MARKHAM.....No. 7 Highway
MEAFORD.....Syke St. E.
MIDLAND.....Bay St. E.
MILTON.....459 Main St. E.

MOUNT FOREST.....Main & Queen St.
NAPANEE.....18 Dundas St. W.
NEW LISKEARD.....Whitehead & Armstrong St.
NEWMARKET.....243 Main St.
NIAGARA FALLS.....705 Victoria Ave.
NIPIGON.....Front St.
NORTH BAY.....Cassells & 1st Ave. W.
NORWICH.....Main St.
OAKVILLE.....476 Kerr St. N.
ORANGEVILLE.....125 Broadway Ave.
ORILLIA.....22 West St. S.
OSHAWA.....115 Simcoe St. S.
OTTAWA.....178 Kent St. (Cnr. Laurier)
248 McArthur Rd. (Eastview)
119 Richmond Rd.
1170 Heron Rd.
OWEN SOUND.....801 Second Ave. E.
PARIS.....32-34 Dundas St.
PARRY SOUND.....5 Seguin St.
PEMBROKE.....180 Alexander St.
PERTH.....11 Wilson St. W.
PETERBOROUGH.....230 George St.
PICTON.....282 Main St.
PORT ARTHUR.....106 North Cumberland St.
PORT COLBORNE.....281 King St.
PORT ELGIN.....Goderich St. S.
PORT HOPE.....64 John St.
†PORT PERRY.....Queen St.
PRESCOTT.....127 King St. E.
PRESTON.....1025 King St. E.
RENFREW.....364-374 Raglan St. S.
RICHMOND HILL.....70 Yonge St. N.
†RIDGETOWN.....8 Main St. E.
ST. CATHARINES.....29-33 Riordon St.
ST. CATHARINES N.....366 Scott St.
ST. MARY'S.....Water St. S.
ST. THOMAS.....795 Talbot St. E.
SARNIA.....415 Exmouth St.
SAULT STE. MARIE.....340-344 Queen St. E.
†127, 2nd Line
SEAFORTH.....Main St.
SIMCOE.....28 Sydenham St.
SMITHS FALLS.....38-40 Main St. E.
STONE CREEK.....931 Queenston Rd.
STRATFORD.....45 Erie St.
STRATHROY.....9 Front St.
STREETSVILLE.....10 Matlock Ave.
STURGEON FALLS.....Front & Arthur St.
SUDBURY.....141 Elm St. E.
SUTTON.....Don Mills Highway
†TILBURY.....20 Queen St. S.
TILLSONBURG.....30 Oxford St.
TIMMINS.....57-61 Mountjoy St. S.
TORONTO.....837-857 Yonge St.
*2659-83 Danforth Ave.
2451 Dufferin St.
2727 Dundas St. W.
5307 Dundas St. W. (Islington)
Keele St. & Hwy. 401
1683 Kingston Rd. (Scarboro)
2850 Kingston Rd. (Scarboro)
975 The Queensway
3665 Lawrence E. (Scarboro)
1773 Weston Rd.
1776 O'Connor Dr.
309 Lakeshore Rd. E. (Port Credit)
1009 Sheppard Ave. E. (Willowdale)
4118 Sheppard Ave. E. (Agincourt)
5460 Yonge St. (Willowdale)
TRENTON.....164 Front St.
UXBRIDGE.....24 Spruce St.
WALKERTON.....6 Durham St.
WALLACEBURG.....25 Lisgar St.
WATERLOO.....77 King St. N.
WELLAND.....545 Niagara St. N.
WHITBY.....311 Brock St. N.
WILLIAMSBURG.....Church St.
WINDSOR.....164 Church St.
WINDSOR EAST.....3907 Tecumseh Rd. E.
WINGHAM.....355 Josephine St.
WOODSTOCK.....551-555 Dundas St.

QUEBEC

BEAUHARNOIS.....113 rue St. Laurent
BUCKINGHAM.....381 Main St.
†BURY.....Main St.
DRUMMONDVILLE.....444 rue St. Jean
GRANBY.....332 rue Principale
HULL.....92 Wellington St.
JOLIETTE.....1204 Manseau Blvd.
LACHUTE.....494 Main St.
LEVIS.....6 Route Trans-Canada, Rond Point
MAGOG.....744 Main St. W.
MALARTIC.....1041 rue Royale
MANIWAKI.....Main St.
MONT LAURIER.....187 Dupont
MONTREAL.....1465 Jean Talon E.
1205 Labelle Blvd. (Chomedey)
3180 Wellington St. (Verdun)
QUEBEC.....200 Dorchester St.
1850 d'Estimauville
ROUYN.....150 Perrault St. E.
SHAWINIGAN.....798, 4th St.
SHAWVILLE.....Main St.
SHERBROOKE.....430 Minto St.
SOREL.....120 rue Roi
ST. GEORGES.....212, 2ieme Ave.
ST. HYACINTHE.....2940 Dessales St.
ST. JEAN.....281 Richelieu Ave.
*ST. JEROME.....
THEFTORD MINES.....995 Notre Dame, N.
*THREE RIVERS.....
VAL D'OR.....1220, 7th St.
VALLEYFIELD.....305 Larocque Road
*VICTORIAVILLE.....

NEW BRUNSWICK

BATHURST.....237 Main St.
CAMPELLTON.....97-101 Water St.
CHATHAM.....147 Duke St.
EDMUNDSTON.....22 Hill St.
FREDERICTON.....273-281 Queen St.
*MONCTON.....
SAINT JOHN.....42-44 Waterloo St.
SUSSEX.....620 Main St.
WOODSTOCK.....Queen St.

NEWFOUNDLAND

CORNER BROOK.....71 Humber Rd.
GRAND FALLS.....Lincoln Rd.
HARBOUR GRACE.....Harvey St.
ST. JOHN'S.....91 Elizabeth Ave.
*Kenmount Rd.

NOVA SCOTIA

AMHERST.....23 Church St.
ANTIGONISH.....261 Main St.
BRIDGEWATER.....402 King St.
DARTMOUTH.....15-17 Commercial St.
DIGBY.....104 Montague Row
GLACE BAY.....72 Main St.
HALIFAX.....6112 Quinpool Rd.
264-266 Herring Cove Rd. (Spryfield)
KENTVILLE.....99-101 Webster St.
LIVERPOOL.....65 Market St.
NEW GLASGOW.....60 Archimedes St.
†NEW WATERFORD.....4 Plummer Ave.
NORTH SYDNEY.....161 Queen St.
PORT HAWKESBURY.....No. 4 Highway
SYDNEY.....427-431 Charlotte St.
TRURO.....45 Willow St.
WINDSOR.....Water St.
YARMOUTH.....1st & Collins St.

PRINCE EDWARD ISLAND

CHARLOTTETOWN.....96-98 Queen St.
SUMMERSIDE.....7 Central St.

*New stores recently opened or planned for 1964.

†Order stores recently opened or planned.

Canadian Tire Corporation Limited

BOARD OF DIRECTORS:

A. J. BILLES
ROBERT LAW E. LEROY J. D. MUNCASTER
B. O. PARTRIDGE A. L. SHERRING D. J. WILKINS

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A. J. BILLES, *President*
J. D. MUNCASTER, *Vice-President*
ROBERT LAW, *Secretary*
F. Y. SASAKI, *Treasurer*

REGISTRARS AND TRANSFER AGENTS:

National Trust Company, Limited—Toronto and
Montreal

SOLICITORS:

Blackwell, Hilton, Treadgold & Spratt—Toronto

AUDITOR:

Donald A. Kidd, C.A.—Toronto

BANKERS:

Canadian Imperial Bank of Commerce
Chicago City Bank and Trust Company

HEAD OFFICE:

837 Yonge Street—Toronto

Class A and Common shares listed on The Toronto
and Montreal Stock Exchanges.

*As competition for the Consumer's dollar grows
ever more fierce Canadian Tire continues to
plan and build for the future.*

